

FY17 San Diego Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~14 miles of 10' landing mat primary wall with 18' steel bollard wall in the Border Infrastructure System
- Estimated Cost: (b)





Status

- USACE conducted site visits with two of four prequalified bidders on February 1; second visit held February 13
 - Both prime contractors stated their intent to bid
 - Both prime contractors had key subcontractors with them and voiced no concerns with any "blacklisting" legislation
- Proposal due date has been extended to March 5 to allow bidders time to prepare bids

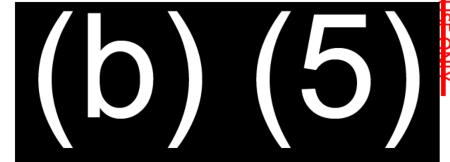


Key Milestone Schedule

SDC Primary Replacement (FY17) ~14 Miles							
	Туре	Milestone	Baseline	Planned	Actual	Status	
ta BPS	ENV	Waiver Signed by S1 and Published to FR	7/27//17	8/2/17	8/2/17		
I mperial Beach & Chula Vista BPS San Diego Sector, CA	ENV	Environmental Stewardship Plan Complete	1/23/18	(b) (5)			
each & Diego	CON	Ready to Advertise	10/11/17	10/11/17	10/11/17		
I Bea	CON	Advertise	10/19/17	10/18/17	10/18/17		
eria S	CON	Contract Award	2/5/18	(b) (5)			
Ĕ	CON	Construction NTP	3/6/18				
	CON	Construction Complete	1/7/19				



Risks/Mitigations



Legend:

= Complete

= (

= On Schedule

= 1-30 Days Slip

= 30+ Days Slip

ys Slip = TBD



FY17 El Centro Sector Primary Pedestrian Wall Replacement



Scope & Cost

Replace ~2 miles of 10' landing mat primary wall with steel bollard wall west of the Calexico Port of Entry

Award: \$20M





Status

- 100% design received on 1/24
- Construction NTP 2/15
- Construction team kickoff 2/19
- Began mobilizing equipment, staging panels, and environmental bird surveys 2/20
- 8 wall panels have been installed





Key Milestone Schedule

	ELC Primary Replacement (FY17) ~2 Miles						
	Туре	Milestone	Baseline	Planned	Actual	Status	
ctor, CA	ENV	Waiver Signed by S1 and Published to FR	8/31/17	9/5/17	9/5/17		
Calexice BPS El Centro Sector, CA Peet in Height	ENV	Environmental Memo for Record	2/9/18	2/9/18	2/12/18		
et in	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17		
δ. Ψ.	CON	Advertise	8/31/17	8/31/17	8/31/17		
iž	CON	Contract Award	11/7/17	11/8/17	11/8/17		
Cale	CON	Construction NTP	2/10/18	2/12/18	2/15/17		
	CON	Construction Complete	(b)	(5)			





Legend:



= Complete



= On Schedule



= 1-30 Days Slip



= 30+ Days Slip





FY 17 El Paso Sector Primary Pedestrian Wall Replacement



Scope & Cost

- Replace ~4 miles of chain link and extruded metal fence with 18' steel bollard wall in downtown El Paso
- Estimated Cost: (b) (5)





Status

- Environmental Categorical Exclusion (CATEX) completed
- GAO received a protest which was resulted in one bidder no longer meeting the criteria for the pool I bidder (that protested) was added, and one additional bidder that was determined to meet the criteria was also added

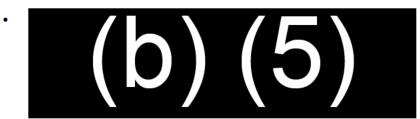


Key Milestone Schedule

	El Paso (EPS) Primary Replacement (FY17) ~4 Miles							
	Type	Milestone	Baseline	Planned	Actual	Status		
Iso BPS Sector, TX	ENV	Categorical Exclusion (CATEX) Complete	6/23/17	6/23/17	6/23/17			
	CON	Ready to Advertise	8/25/17	8/25/17	8/25/17			
El Paso BPS Paso Sector,	CON	Advertise	8/31/17	10/27/17	10/27/17			
El Pa	CON	Contract Award	(h)	(5)				
	CON	Construction NTP	(0)	(0)				
	CON	Construction Complete						



Risks/Mitigations



Legend:



= Complete



= On Schedule



= 1-30 Days Slip



= 30+ Days Slip



= TBD



FY 17 El Paso Sector Vehicle Barrier Replacement



Scope & Cost

- Replace ~20 miles of Normandy and poston-rail vehicle barrier with 18' steel bollard wall West of the Santa Teresa Port of Entry
- Award: \$78M





Status

- Construction Notice to Proceed 2/15
- First design submittal received on 2/23
- Design document currently under review with comments due back on February 28

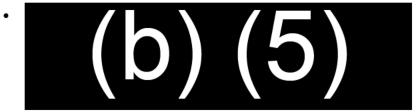


Key Milestone Schedule

	El Paso (STN) Vehicle Replacement (FY17) ~20 Miles								
	Type	Milestone	Baseline	Planned	Actual	Status			
	ENV	Waiver Signed by S1 and Published to FR	8/31/17	1/22/18	1/22/18				
Santa Teresa BPS El Paso Sector, NM	ENV	Environmental Stewardship Plan Complete	(b)	(5)					
a Te	CON	Ready to Advertise	9/12/17	9/12/17	9/12/17				
Sant II Pa	CON	Advertise	9/20/17	9/21/17	9/21/17				
	CON	Contract Award	12/29/17	1/22/18	1/22/18				
	CON	Construction NTP	1/28/18	2/15/18	2/15/18				
	CON	Construction Complete	(b)	(5)					



Risks/Mitigations



Legend:



= Complete



= On Schedule



= 1-30 Days Slip



= 30+ Days Slip



= TBD



FY17 Rio Grande Valley Sector Wall Gates



Scope & Cost

- Construct 35 new gates in wall gaps located in Cameron and Hidalgo Counties
- Project broken into three packages to move expeditiously based on real estate
 - 5 Gates in Cameron County
 - II Gates in Cameron County
 - 19 Gates in Hidalgo County
- Estimated Cost: (b) (5)



Status

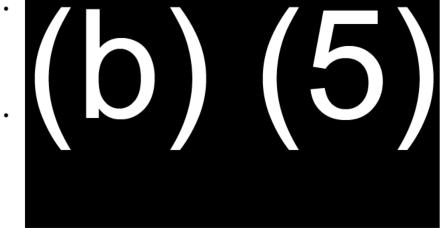
- Real estate planning underway
- Local stakeholder and landowner engagement underway
- A/E statement of work in development



Key Milestone Schedule

	RGV Gates (FY17) 35 Gates							
e E	Туре	Milestone	Planned	Actual	Status			
rownsv	ENV	Waiver Signed by S1 and Published to FR	(b) (5)					
Harlingen, Brownsville Brown BPS Valley Sector, TX	ENV	Environmental Stewardship Plan Complete						
o, Ha in Br le Va	CON	Ready to Advertise						
/eslaco, & Fort Grande	CON	Advertise						
Rio C	CON	Contract Award						
McAllen, Weslaco, & Fort Rio Grande	CON	Construction NTP						
Ĕ	CON	Construction Complete						





Legend:



= Complete



= On Schedule



= 1-30 Days Slip



= 30+ Days SIPW8 FOIA CBP=002870



FY 2018 Program



Projects at a Glance

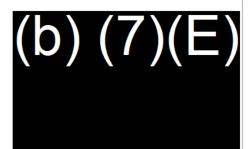
FY 2018 | 74 Miles

	Sector and Description	Scope	Independent Cost Estimate	Overal Status
6	Rio Grande Valley (RGV) Levee Wall System (Hidalgo)	Construct ~28 miles of new levee wall system in RGV Sector (Hidalgo County)		
6.A	RGV-01 Levee Wall System	~2.9 miles		
6.B	RGV-02 Levee Wall System	~7.9 miles	(b) (5)	
6.C	RGV-03 Levee Wall System	~5.5 miles		
6.D	RGV-04 Levee Wall System	~11.2 miles		
7	Rio Grande Valley Border Wall System (Starr)	Construct ~32 miles of new border wall system in RGV Sector (Starr County)		
7.A	RGV-05 Border Wall System	~2 miles	(b) (5)	
7.B-E	RGV-06-09 Border Wall System	~30 miles		Pending H&H
8	San Diego Secondary Barrier	Replace ~14 miles of secondary wall in San Diego Sector	TBD	



Scope & Cost

- Construct ~2.9 miles of levee wall system in Hidalgo County
- Estimated Cost: (b) (5)



FY18 Rio Grande Valley Sector RGV-01 Levee Wall System



Status

- Design completed 1/26
- Pre-solicitation notice published on 2/9
- Request for Proposal solicitation on hold awaiting USACE legal
- CBP contacted landowner prior to planned RFP release



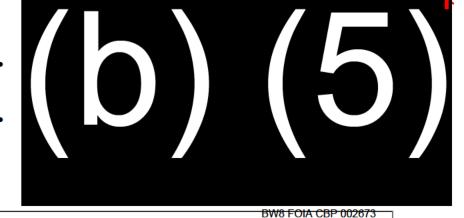
Key Milestone Schedule

	RGV-01 Levee Wall (FY18) ~2.9 Miles								
	Type	Milestone	Planned	Actual	Status				
	RE	Initial Landowner ID (~2.6 miles on USFWS)	USFWS	1/22/18					
	RE	Appraisal/Valuation (for ~0.3 miles)	(b) (5)						
-	RE	Possession (for ~0.3 miles)							
nde Valley Sector, TX	ENV	Waiver Signed by S1 and Published to FR							
Rio Grande Valley 1 RGV Sector, TX	ENV	Environmental Stewardship Plan Complete							
ž	CON	Ready to Advertise							
	CON	Advertise							
	CON	Contract Award							
	CON	Construction NTP							
	CON	Construction Complete							



Risks/Mitigations

 Delayed receipt of appropriated funds has impacted the proposed construction schedule



Legend:



= Complete



= On Schedule



= 1-30 Days Slip



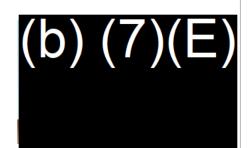
= 30+ Days Slip

= TBD





- Construct ~7.9 miles of levee wall system in Hidalgo County
- Estimated Cost:(b) (5)



FY18 Rio Grande Valley Sector RGV-Levee Wall System



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

Key Milestone Schedule

RGV-02 Levee Wall (FY18) ~7.9 Miles							
	Type	Milestone	Planned	Actual	Status		
	RE	Initial Landowner ID	9/1/17	9/1/17			
	RE	Appraisal/Valuation	(b) (5)				
7	RE	Possession	(3)				
Valley or, TX	ENV	Waiver Signed by S1 and Published to FR					
Rio Grande Valley 2 RGV Sector, TX	ENV	Environmental Stewardship Plan Complete					
9 G	CON	Ready to Advertise					
~	CON	Advertise					
	CON	Contract Award					
	CON	Construction NTP					
	CON	Construction Complete					



BW8 FOIA CBP 002674

Legend:

= Complete

= On Schedule

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= 1-30 Days Slip

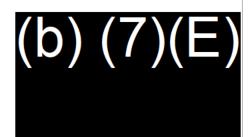
= 30+ Days Slip

= TBD



Scope & Cost

- Construct ~5.5 miles of levee wall system in Hidalgo County
- **Estimated Cost:**



FY18 Rio Grande Valley Sector RGV-03 Levee Wall System



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract



	RGV-03 Levee Wall (FY18) ~5.5 Miles								
	Type	Milestone	Planned	Actual	Status				
	RE	Initial Landowner ID	1/22/18	1/22/18					
	RE	Appraisal/Valuation	(b) (5)						
m .	RE	Possession	(/ (/						
Valley or, TX	ENV	Waiver Signed by S1 and Published to FR							
Rio Grande Valley RGV Sector, TX	ENV	Environmental Stewardship Plan Complete							
<u>.</u>	CON	Ready to Advertise							
~	CON	Advertise							
	CON	Contract Award							
	CON	Construction NTP							
	CON	Construction Complete							



= Complete

= On Schedule

= 1-30 Days Slip

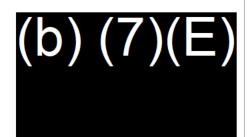
BW8 FOIA CBP 002675 = 30+ Days Slip

= TBD





- Construct ~I I.2 miles of levee wall system in Hidalgo County
- **Estimated Cost:** (b) (7)(E)



FY18 Rio Grande Valley Sector RGV-Levee Wall System



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract

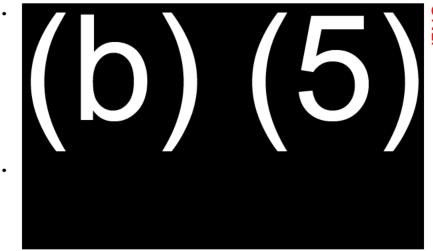


Key Milestone Schedule

		RGV-04 Levee Wall (FY	18) ~11.2 Mile	es	
	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	1/22/18	1/22/18	
	RE	Appraisal/Valuation	(b) (5)		
4	RE	Possession	(3) (3)		
Valley or, TX	ENV	Waiver Signed by S1 and Published to FR			
Rio Grande Valley 4 RGV Sector, TX	ENV	Environmental Stewardship Plan Complete			
9 G	CON	Ready to Advertise			
~	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



Risks/Mitigations



BW8 FOIA CBP 002676

Legend:

= Complete

= On Schedule

= 1-30 Days Slip

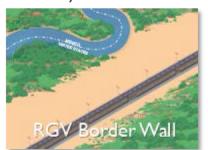
= 30+ Days Slip

= TBD





- Construct ~2 miles of border wall system in Starr County (on Federal land)
- Estimated Cost:(b) (5)



FY18 Rio Grande Valley Sector RGV-Border Wall System



Status

- Review of the 35% Design Build RFP package underway
- Full design will be complete as a part of the design build contract
- · Alignment adjustments are underway

Key Milestone Schedule

		RGV-05 Border Wall System	n (FY18) ~2 I	Viiles	
	Type	Milestone	Planned	Actual	Status
	RE	Initial Landowner ID	N/A	USFWS	
	RE	Appraisal/Valuation	N/A	USFWS	
	RE	Possession	N/A	USFWS	
Valley 5 or, TX	ENV	Waiver Signed by S1 and Published to FR	(b) (5)		
Rio Grande Valley RGV Sector, TX	ENV	Environmental Stewardship Plan Complete			
Sio Si	CON	Ready to Advertise			
-	CON	Advertise			
	CON	Contract Award			
	CON	Construction NTP			
	CON	Construction Complete			



BW8 FOIA CBP 002677

Legend:

= Complete

= On Schedule

= 1-30 Days Slip

=

= 30+ Days Slip

= TBD



FY18 San Diego Sector Secondary Wall Replacement



Scope & Cost

- Construct ~14 miles of new border wall (replacing 12.4 miles and building 1.6 new miles secondary wall) in the Border Infrastructure System
- Estimated Cost: TBD; pending outcome of prototype assessment & evaluation and design



Status

- A/E task order awarded
- CATEX for geotech expected on 3/2
- Expect to start geotech after CATEX is received



Key Milestone Schedule*

SDC Secondary (FY18) ~14 Miles							
	Type	Milestone	Baseline	Planned	Actual	Status	
=	ENV	Waiver Signed by S1 and Published to FR	8/3/18	8/7/18			
San Diego Secondary Wall San Diego Sector, CA	ENV	Environmental Stewardship Plan Complete	12/5/18	12/7/18			
Seco ego Se	CON	Ready to Advertise	3/13/18	6/7/18			
Diego an Die	CON	Advertise	4/19/18	6/7/18			
San	CON	Contract Award	7/16/18	8/23/18			
	CON	Construction NTP	10/10/18	11/20/18			
	CON	Construction Complete	10/16/20	11/27/20			



Risks/Mitigations

Continued collaboration with the Pregualified Sources vendors resulted in two bidders



Legend:



= Complete



= On Schedule



BW8 FOIA CBP 002678 = 30+ Days Slip

= TBD



Opportunities to Accelerate Construction



Explore ways to streamline Army Corps MATOC approval process



Accelerate/ invest in real estate research and planning



Advertise subject to availability of funds



Encourage
Department of
Justice to take
action on
blacklisting



Explore Proceeding to Right of Survey and Land Valuation before Construction Appropriation



Program Management Challenges







Funding Real Estate Blacklisting

New border wall requires enacted appropriations.

Speed of construction is constrained by year-over-year funds availability.

Real estate acquisition is a time-consuming process governed by federal law. Projects require real estate possession to proceed.

I I states and 15+ municipalities have proposed legislation/ resolutions "blacklisting" any prime contractor who performs work on the border wall.

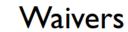
Example: CBP is prepared to advertise FY18 Rio Grande Valley border wall projects at the receipt of funds.

Example: Starr County, where USBP requires 32 miles of new border wall system in FY18, is projected to have at least 1,900 land parcels.

Example: California proposed Bill SB-30 has already impacted CBP's ability to execute wall replacement projects. The initial RFP yielded no interested vendors.



Back Up





SECTOR	PROJECT	EFFECTIVE DATE
San Diego	Primary wall replacement (CA)	8/2/17
El Centro	Primary wall replacement (CA)	9/12/17
El Paso	Vehicle barrier replacement (NM)	1/22/18
El Paso	Primary wall replacement (TX)	N/A
	TBD	
	TBD	



Real Estate Acquisition

Schedule Impacting Factors

Availability of funds (all activities) (31 USC 1341)

Lack of online access to ownership records (landowner ID/title commitment)

Space/volume limitations in manual record search (landowner ID/title commitment)

Lack of ownership records; poorly kept records in TX (landowner ID/title commitment) Landowner cooperation (Right of Entry/Offer to Sell)

Relocation of homes, businesses and/or utilities (Public Law 91646 – 90 day notice to owner)

Interpretation of consultation requirement (Order of Possession) (IIRIRA Section 102(b). 8 USC 1103(b))

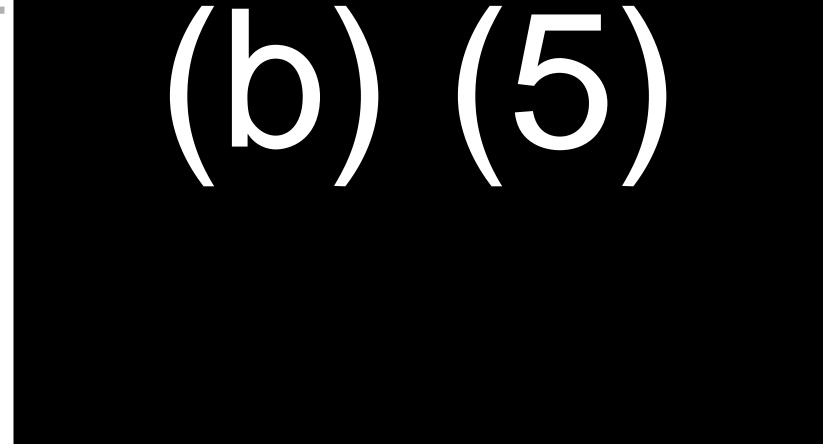
Judicial Docket (Order of Possession)

Rights of Entry – Survey & Exploration (survey)



Legal Matters - Blacklisting

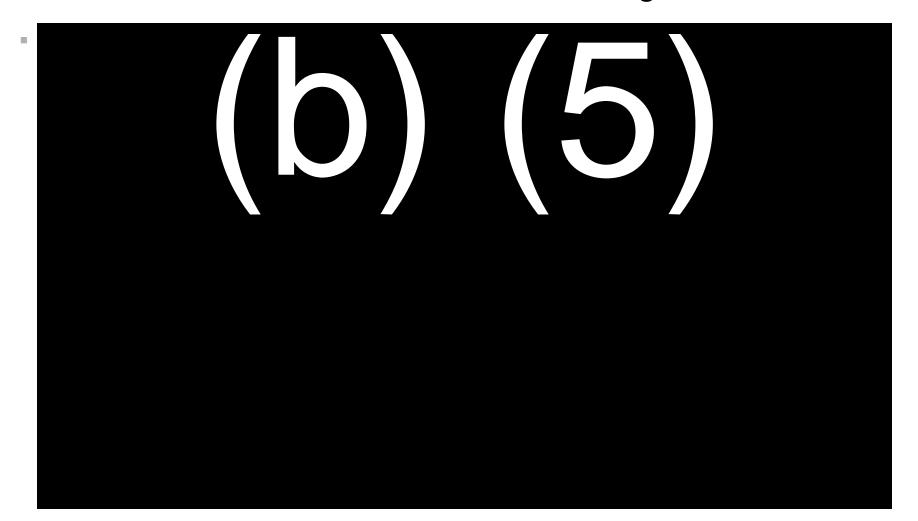
 Several localities, including Berkley, Oakland, Los Angeles, San Diego, and Tucson have passed resolutions targeting border wall contractors. Several states, including California, have proposed similar blacklisting laws.



FOR OFFICIAL USE ONLY



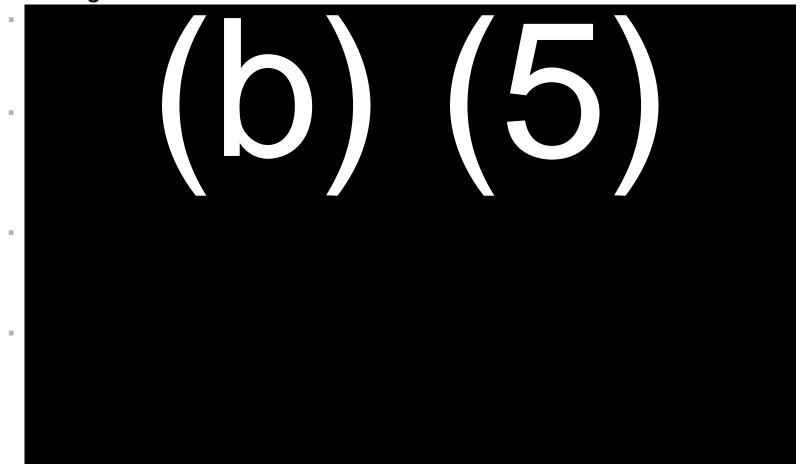
Legal Matters Cont'd





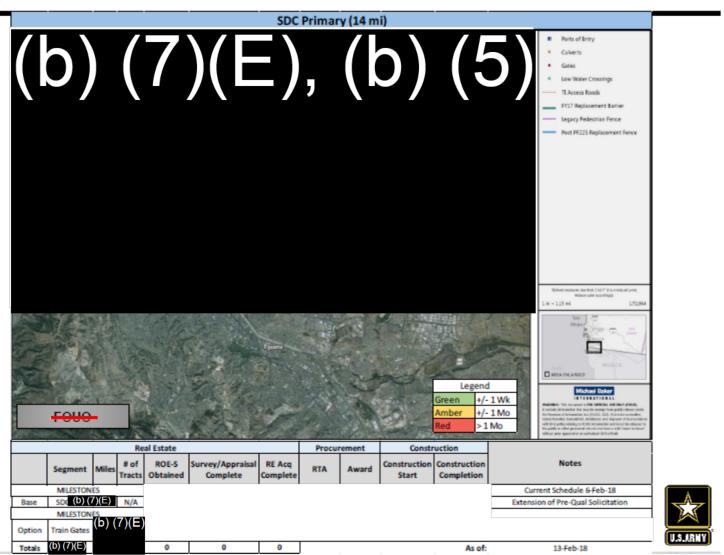
Legal Matters – FOIA Litigation

FOIA Litigation



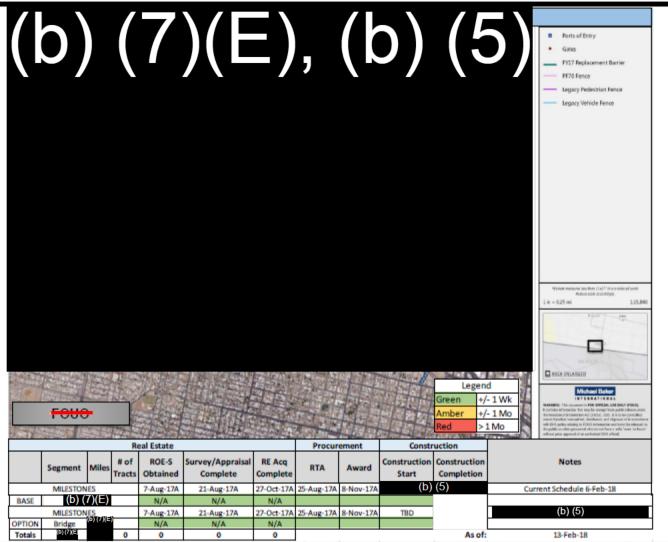


FY17 SDC PRIMARY (14 MI)





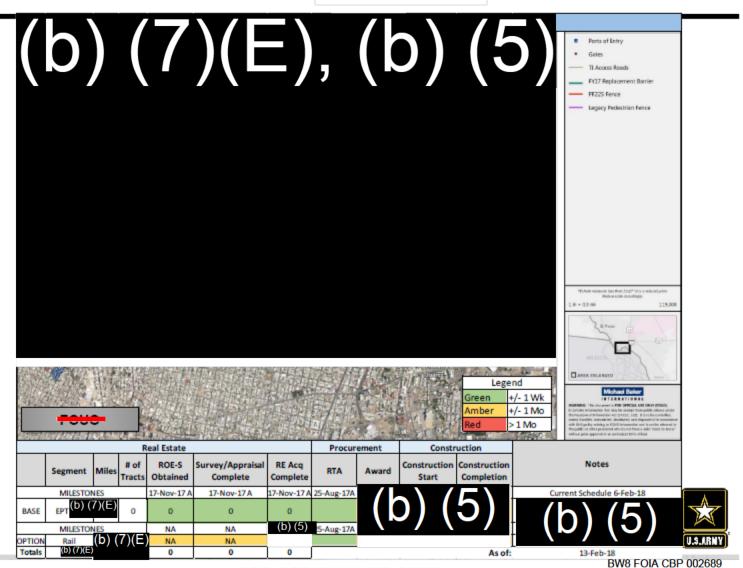
FY17 ELC CAX (2.2 MI)





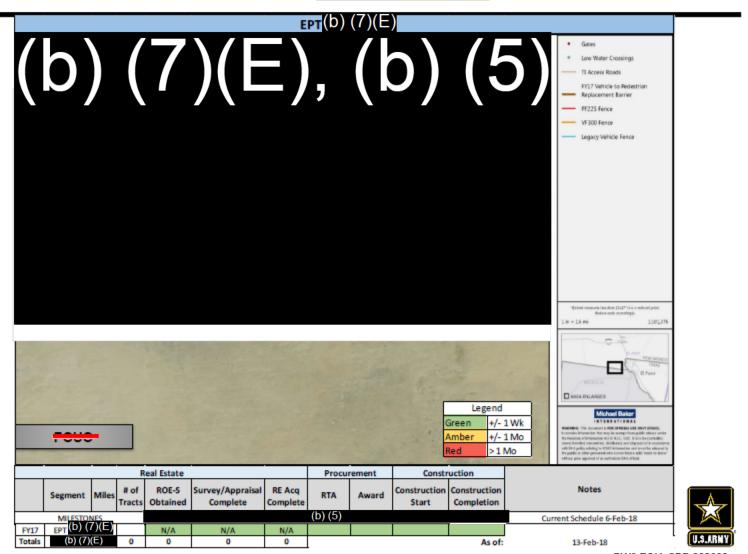


FY17 EPT (b) (7)(E)





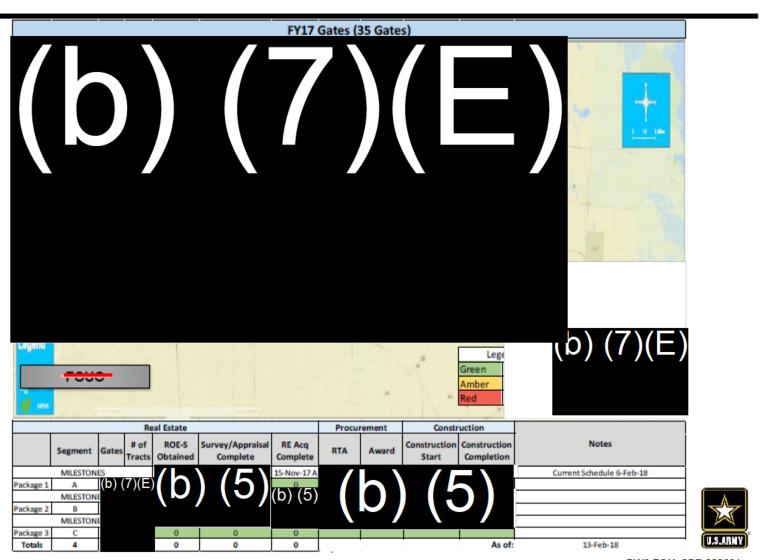
FY17 EPT (b) (7)(E)



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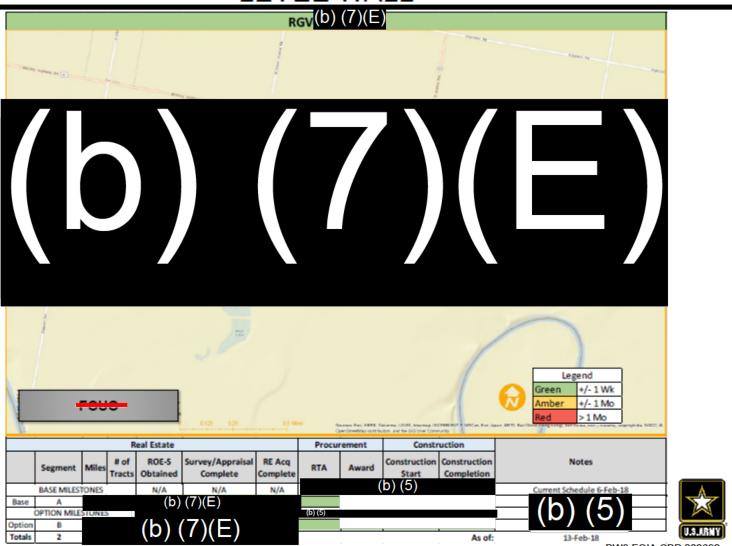


FY17 GATES



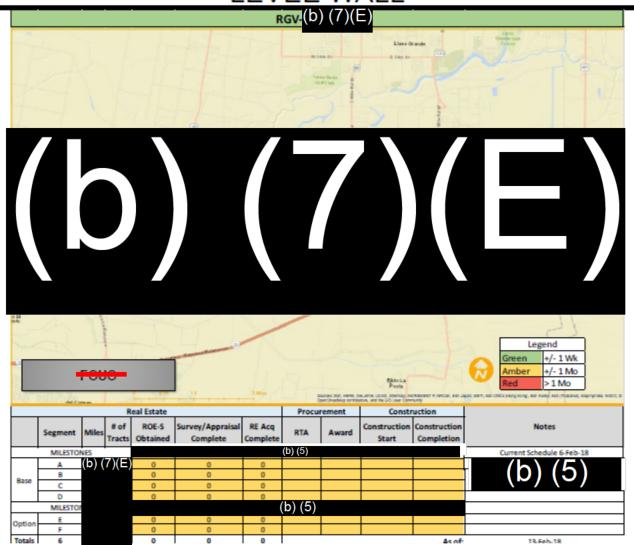


FY18 RGV-01 (b) (7)(E) LEVEE WALL





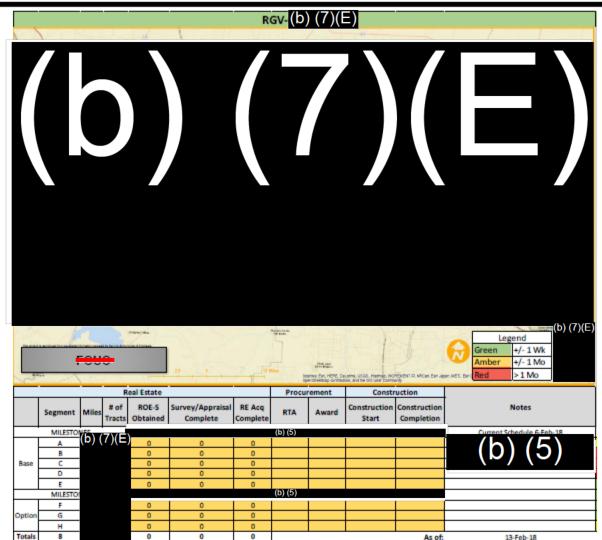
FY18 RGV-02 (b) (7)(E) LEVEE WALL







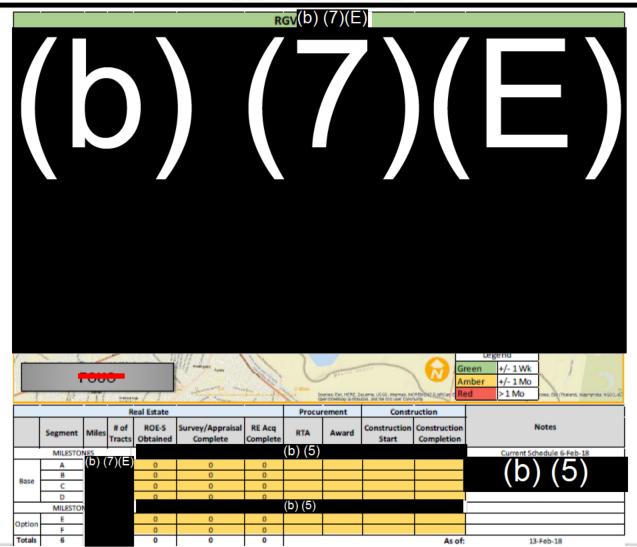
FY18 RGV-03 (b) (7)(E) LEVEE WALL







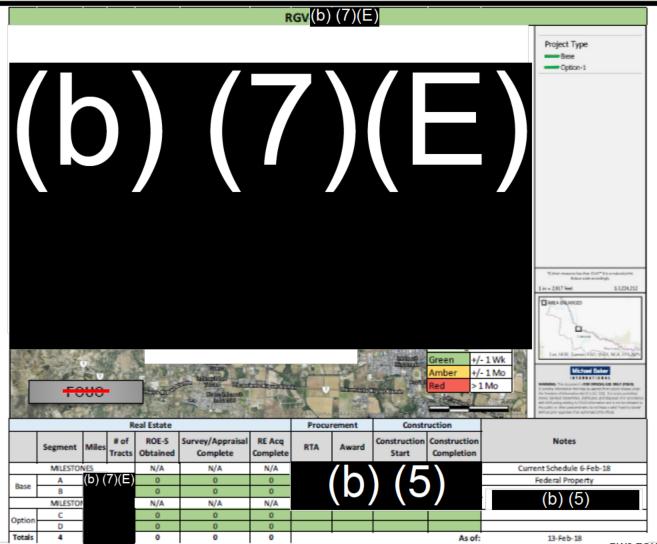
FY18 RGV-04 (b) (7)(E) LEVEE WALL







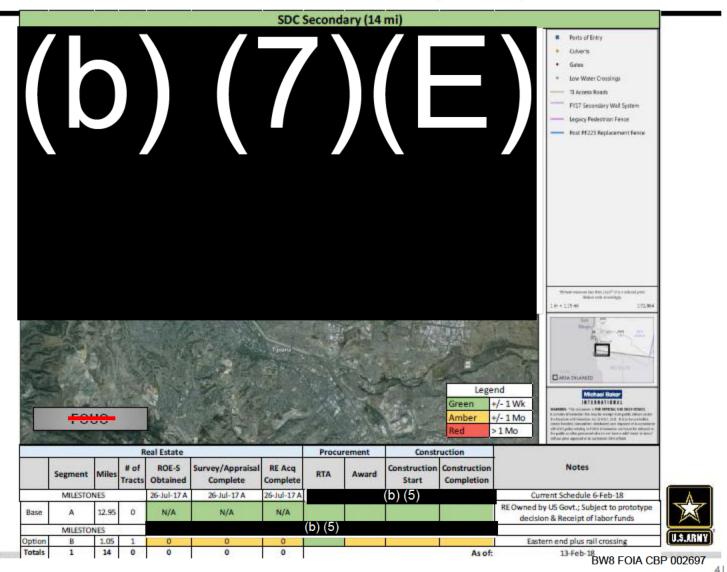
FY18 RGV-05 (b) (7)(E) BORDER WALL







FY18 SDC SECONDARY (14 MI)







From: (b) (6), (b) (7)(C)

To: (b) (6), (b) (7)(C)

Subject: RE: today"s items

Date: Thursday, August 24, 2017 9:24:33 AM

Attachments: CBP FY17 Enacted Projects Draft Summary - as of 071817.docx

(b) (6), (b) (7)(—

Attached is the most recent FY17 project summary. I think I am working the ENV letters and am updating the C1 write-up with outreach, will circle back with on the consultation letters.

From: (b) (6), (b) (7)(C)

Sent: Thursday, August 24, 2017 9:19 AM

(b) (6), (b) (7)(C)

Subject: RE: today's items

(b) (6), (b) (7)(C)

Program Analyst, Business Operations Division

Mobile: (b) (6), (b) (7)(C)

From: (b) (6), (b) (7)(C)

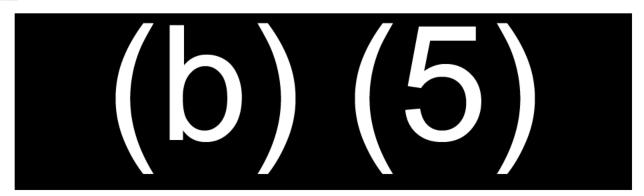
Sent: Thursday, August 24, 2017 8:01 AM

To: (b) (6), (b) (7)(C)

Subject: today's items

Hi there –

and I just quickly chatted and before we all forget – here is what needs to happen today.



(b) (6), (b) (7)(C)

Director, Business Operations Division
Border Patrol & Air and Marine Program Management Office
Facilities Management and Engineering

Office of Facilities and Asset Management

Mobile: (b) (6), (b) (7)(C)

U.S. Customs and Border Protection (CBP) Fiscal Year 2017 Enacted Border Security Projects

On May 5, 2017, Congress appropriated funding and granted authority to U.S. Customs and Border Protection (CBP) to replace approximately 40 miles of fence, construct 35 gates along existing pedestrian fence, and construct new roads in the Laredo, El Paso, and Rio Grande Valley Sectors. CBP is currently identifying operational requirements, real estate acquisition strategies, environmental consultation needs, and will begin design and construction activities as projects move forward. CBP will update stakeholders with all necessary project updates.

SAN DIEGO SECTOR				
PROJECT	SPECIFIC	OUTREACH/	NOTES	
	LOCATIONS	CONSULTATION		
PEDESTRIAN	LOCATION	CONGRESSIONAL:	(b) (5)	
FENCE	DESCRPTION	*Construction contract	(D)(D)	
REPLACEMENT	Western edge of the	award/start notification	(- / (- /	
	Border Patrol San			
Replace	Diego sector in San	STATE/LOCAL:		
approximately 14	Diego County,	*Construction contract		
miles of landing mat	California and extends	award/start notification		
fence to steel bollard	eastward approximately			
wall	14 miles. The project	TRIBAL		
	area is located adjacent	ENAGEMENTS:		
Currently scheduled to	to the US/Mexico	*Consult with Native		
begin construction in	border on land	American Tribes and the		
February/March 2018,	previously disturbed by	State Historic		
assuming no schedule	The prior primary fence	Preservation Office		
delays	construction.	(SHPO) through typical		
		consultation methods to	*A site visit was	
		include sending letters to	conducted on July	
		tribes that CBP regularly	12	
		consults with in this area		
			*FWS	
		*Additional dialogue	coordination	
		suggested with BIA	meeting July 13	
		pending IPL feedback		
			*Removal of	
		MEDIA:	existing primary	
		Finalize ENV PAG –	fence will require	
		OFAM reviewing	extensive	
			coordination with	
		LANDOWNERS:	IBWC because of	

|--|

EL CENTRO SECTOR				
PROJECT	SPECIFIC LOCATIONS	OUTREACH/ CONSULTATION	NOTES	
PEDESTRIAN FENCE REPLACEMENT Replace	West side of the Calexico Port of Entry in Imperial Valley County, California	*Construction contract award/start notification	*Drilling completed 07/16 (b) (5)	
approximately two (2) miles of pedestrian fence with steel bollard wall	adjacent to the US/Mexico border on land previously disturbed by prior	*Construction contract award/start notification		
Currently scheduled to begin construction in February/March 2018, assuming no schedule	primary fence construction	TRIBAL ENAGEMENTS: CBP will consult with Native American Tribes		
delays		and the State Historic Preservation Office (SHPO) through typical consultation methods to include sending letters to		
		tribes that CBP regularly consults with in this area. MEDIA: LANDOWNERS:		

EL PASO SECTOR

PROJECT	SPECIFIC	OUTREACH/	NOTES
	LOCATIONS	CONSULTATION	
PEDESTRIAN	West side of the	CONGRESSIONAL:	*A/E Design
FENCE	Cordova International	*Construction contract	work underway
REPLACEMENT	Bridge in El Paso	award/start notification	
Replace	County, Texas. The	STATE/LOCAL:	
approximately four (4)	project area is located	*Construction contract	
miles of chain link	adjacent to the Rio	award/start notification	
fence steel bollard	Grande River		
wall		TRIBAL	
		ENAGEMENTS:	
Currently scheduled to		CBP does not anticipate	
begin construction in		any affect to cultural	
February 2018,		resources from this	
assuming no schedule		project given the past	
delays		infrastructure	
		construction in the	
		project area. However,	
		CBP will consult with	
		Native American Tribes	
		and the SHPO through	
	X	typical consultation	
		methods to include	
		sending letters to tribes	
		that CBP regularly consults with in this area.	
		constitis with in this area.	
		MEDIA:	
		LANDOWNEDC.	
		LANDOWNERS:	
VEHICLE FENCE	West side of the Santa	CONGRESSIONAL:	(h)(5)
REPLACEMENT	Teresa Port of Entry in		(b) (b)
	Dona Ana County, New	STATE/LOCAL:	
Replace	Mexico adjacent to the		
approximately 20	US/Mexico border		
miles of vehicle fence		TRIBAL	
with steel bollard wall		ENAGEMENTS:	
		CBP will consult with	
Currently scheduled to		Native American Tribes	
begin construction in		and the State Historic	
March 2018, assuming		Preservation Office	
no schedule delays		(SHPO) through typical	
		consultation methods to	
		include sending letters to	